



AUSTRIAN FRANCHISE ASSOCIATION

Österreichischer Franchise-Verband – ÖFV [link]

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General Manager: Mrs. Barbara ROLINEK

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BELGIAN FRANCHISE FEDERATION

Fédération Belge de la Franchise - FBF/BFF [link]

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Chairman: Mr. Didier DEPREAY (POINTCHAUD)

Corporate Relations Manager:

Mrs. Carine JANSSENS

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	<p>British Franchise Association – BFA [link] Centurion Court, 85f Milton Park, Abingdon Oxfordshire OX14 4RY, UK Tel. + 44 (0) 1235 820 470 Fax: + 44 (0) 1235 832 158 www.thebfa.org Chairman: Mr. Simon BARTHOLOMEW (OSCAR PET FOODS) Director General: Mr. Brian SMART AD INTERIM: Pip WILKINS, BFA Chief of Operations, PipW@thebfa.org</p>
	<p>CROATIAN FRANCHISE ASSOCIATION Hrvatska udruga za franšizno poslovanje – FIP [link] Listopadska 11, Zagreb 10 000 ZAGREB Tel. +385 98 169 7427 Fax +385 1 4920 624 www.fip.com.hr udruga@fip.com.hr Chairwoman: MSc. Ljiljana KUKEC (BODY CREATOR) lkukec@inet.hr Mobile: +385 98 169 7427</p>
	<p>CZECH FRANCHISE ASSOCIATION Česká asociace franchisingu – CAF [link] Tesnov 5 CZ - 110 00 Praha 1, Czech Republic Tel: +420 222 513 691 www.czech-franchise.cz caf@czech-franchise.cz Chairman: Mr. Jan GONDA (NATURHOUSE) jan.gonda@naturhouse-cz.cz Mobile: + 420 723 580 946 Managing Director: Ms. Petra RITSCHELOVA Mobile +420 728 948 479</p>



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FINNISH FRANCHISING ASSOCIATION (FFA)
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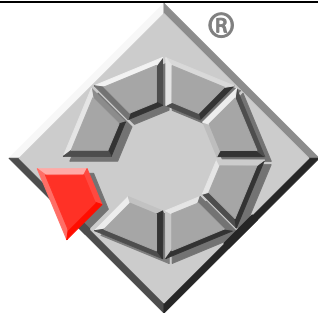


FRENCH FRANCHISE FEDERATION
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	<p>Managing Director: Mrs. Chantal ZIMMER c.zimmer@franchise-fff.com</p>
	<p>GERMAN FRANCHISE ASSOCIATION Deutscher Franchise-Verband e.V – DFV [link] Luisenstrasse, 41 DE - 10117 Berlin - GERMANY Tel : +49 (0)30 278 90 20 Fax: +49 (0)30 278 90 215 www.franchiseverband.com info@franchiseverband.com Chairman: Mr. Dieter FRÖHLICH (Musikschule Froehlich) dieter.froehlich@musikschule-froehlich.de Managing Director: Mr. Torben BRODERSEN brodersen@franchiseverband.com</p>
	<p>GREEK FRANCHISE ASSOCIATION - GFA 56 Kifissias Avenue GR – 11526 ATHENS Tel. +30 210 330 49 70 Fax +30 210 924 46 62 www.franchising.gr GFA Administration: franchiseassociation@franchising.gr or soyanlaw@otenet.gr/yklaw@otenet.gr - Chairman: Mr. Mr.Stavros TOLIAS (MARINOPOULOS GROUP) - Board member/int'l Relations: Mr. Sotiris YANAKAKIS soyanlaw@otenet.gr/yklaw@otenet.gr Mobile: + 3069322 00468 Tel: + 30 210 6985 001-3 Fax: + 30 210 6985 004</p>



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ASSOFRANCHISING
ITALIANA

ITALIAN FRANCHISE ASSOCIATION
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NETHERLANDS FRANCHISE ASSOCIATION
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	<p>Managing Director: Mrs. Romana ENGEMAN (romana@nfv.nl) Franchise Director: Mr. Jos BURGERS j.burgers@nfv.nl</p>
 <p>PFO POLISH FRANCHISE ORGANIZATION</p>	<p>Polish Franchise Organization (PFO) Polska Organizacja Franczyzodawców- POF [link] 16 Brazownicza St. 01-929 Warsaw, Poland phone: +48 22 560 80 35 fax: +48 22 560 80 21 http://franchise.org.pl/pfo@franchise.org.pl Chairwoman: Ms Monika DABROWSKA (McDonald's Polska) Secretary General: Michał SKUBISZEWSKI</p>
 <p>Associação Portuguesa da Franchise</p>	<p>PORTUGUESE FRANCHISE ASSOCIATION Associação Portuguesa da Franchise -APF Lagoas Park, Edif.7 – 2ºpisso 2740-244/ Porto Salvo – Oeiras, Portugal http://www.apfranchise.org geral@apf.org.pt Chairwoman: Mrs. Isabel ANDRADE General Manager: Ms. Cristina Maria MATOS cmatos@apf.org.pt Mobile: +351 969 105 891</p>
 <p>Slovenská Franchisingová Asociácia</p>	<p>SLOVAKIAN FRANCHISE ASSOCIATION-SFA Slovenská franchisingová asociácia – SFA [link] Liptovská 21 821 09 Bratislava, Slovakia www.sfa.sk/sk/ info@sfa.sk Chairman: Ing. Jozef ŠÉTAFY (PIZZA MIZZA) Administration run by</p>

	<p>Ing. Iveta ŽIVICOVÁ, Senior Partner ERA izivicova@expensereduction.com Mobil: +421 903 789 642</p>
 The logo for the Slovenian Franchise Association features a stylized blue 'f' on the left. To its right, the words 'Slovenian Franchise Association' are written in a blue serif font, with 'Slovenian' on the top line and 'Franchise Association' on the bottom line, all contained within a thin blue rectangular border.	<p>SLOVENIAN FRANCHISE ASSOCIATION-SFA Sekcija za franšizing – SFA [link] TZS, Dimiceva ulica 13, SI – 1000 Ljubljana - Slovenia Tel: + 386 1 58 98 220 Fax: + 386 1 58 98 219 www.franchise-slovenia.net Chairwoman: Mrs. Tamara BUHIN (OPTIPRINT) tamara.buhin@optiprint.si CEO: Mrs. Edita Becic info@franchise-slovenia.net</p>
 The logo for the Spanish Franchise Association (AEF) consists of the letters 'A', 'E', and 'F' in a large, blue, serif font. A wireframe globe is positioned behind the letter 'E', partially overlapping it.	<p>SPANISH FRANCHISE ASSOCIATION ASOCIACIÓN ESPAÑOLA DE FRANQUICIADORES – AEF [link] Pº de la Castellana, 135, 6ª planta, despacho 621, 28046 Madrid, Spain Tel. + 91 461 22 26 Fax. + 91 787 20 74 www.franquiciadores.com Chairman: Mr. Xavier VALLHONRAT (City Lift) xvallhonrat@gmail.com Managing Director : Mr. Eduardo ABADIA aef@icaro.net Administration: Véronica ZARCO aef@soporte1.com</p>

**Svensk
Franchise**
SVENSKA FRANCHISEFÖRENINGEN



SWEDISH FRANCHISE ASSOCIATION - SF

SVENSK FRANCHISE - SF [link]

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SCHWEIZER FRANCHISE VERBAND
FEDERATION SUISSE DE LA FRANCHISE
ASSOCIAZIONE SVIZZERA DEL FRANCHISING
SWISS FRANCHISE ASSOCIATION

SWISS FRANCHISE ASSOCIATION

Schweizer Franchise Verband - SFV [link]

Fédération Suisse de la Franchise

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 <p>UFRAD[®] FRANCHISING DERNEĞİ TURKISH FRANCHISING ASSOCIATION</p>	<p>Turkish Franchise Association -UFRAD [link] Besyol Mah. Inonu Cad. No:38 Sefakoy 34295 Istanbul, Turkey Tel. +90 212 599 17 84 Fax +90 212 425 97 22 www.ufrad.org.tr ufrad@ufrad.org.tr Chairman: Dr. Mustafa AYDIN (BIL Holding) mustafaaydin@bil.com.tr Communication Coordinator: Ms. Irem ARMAN iremarman@ufrad.org.tr</p>